



H1 2016 REVENUE

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Q2 2016 KEY FACTS

Organic growth in all BUs

Strong diversification

Stellar performance in Germany

**New listing with Volvo, Stelia,
PSA & Northrop Grumman**

**Auto: good momentum
Aerospace: back to growth**

Bertone acquisition

Q2 16 REVENUE BY BU

	Q2 2016	Q2 2015	Organic Growth	Growth
	In €m	In €m	%	%
FRANCE	126.7	111.3	+2.6%	+13.8%
<i>Of which Matis</i>	12.5			
GERMANY	97.0	78.9	+23.0%	+23,0%
INTERNATIONAL	58.1	45.4	+6.0%	+28.1%
<i>Of which Matis</i>	7.5			
TOTAL GROUP	281.8	235.6	+10.1%	+19.7%
<i>Of which Matis</i>	20.0			

**STRONG
ACCELERATION IN
GERMANY**

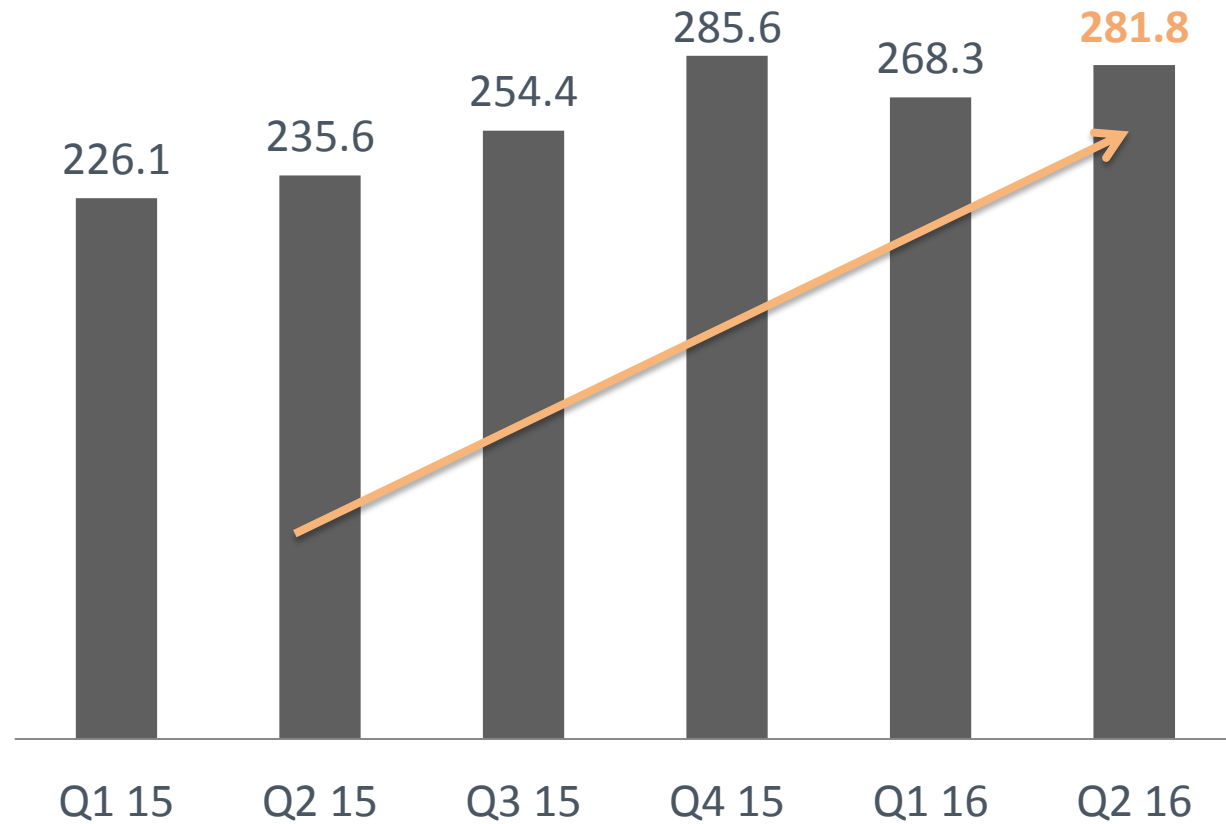
**+23.0% in Q2
after +3.2% in Q1**

H1 16 REVENUE BY BU

	H1 2016	H1 2015	Organic Growth	Growth
	In €m	In €m	%	%
FRANCE	257.1	220.2	+5.1%	+16.8%
<i>Of which Matis</i>	25.6			
GERMANY	180.0	159.3	+13.0%	+13.0%
INTERNATIONAL	113.1	82.2	+5.5%	+37.8%
<i>Of which Matis</i>	15.6			
TOTAL GROUP	550.2	461.6	+7.9%	+19.2%
<i>Of which Matis</i>	41.2			

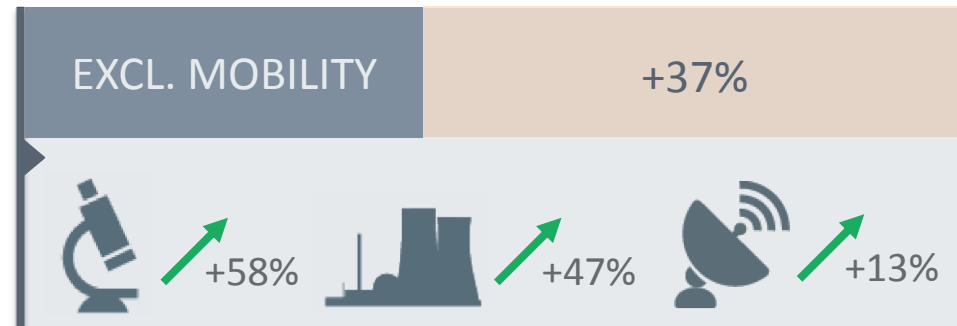
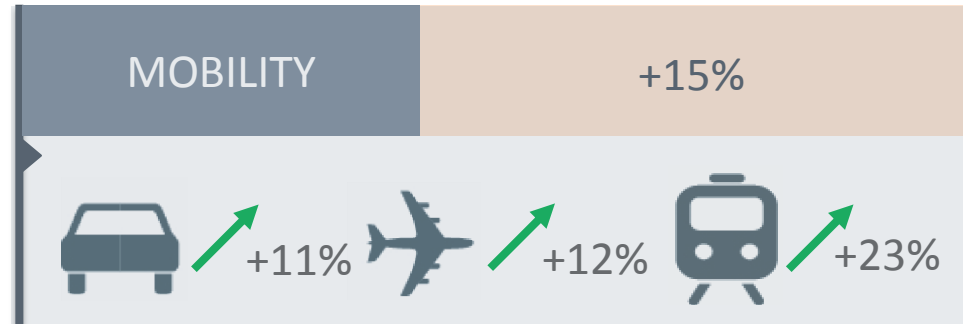
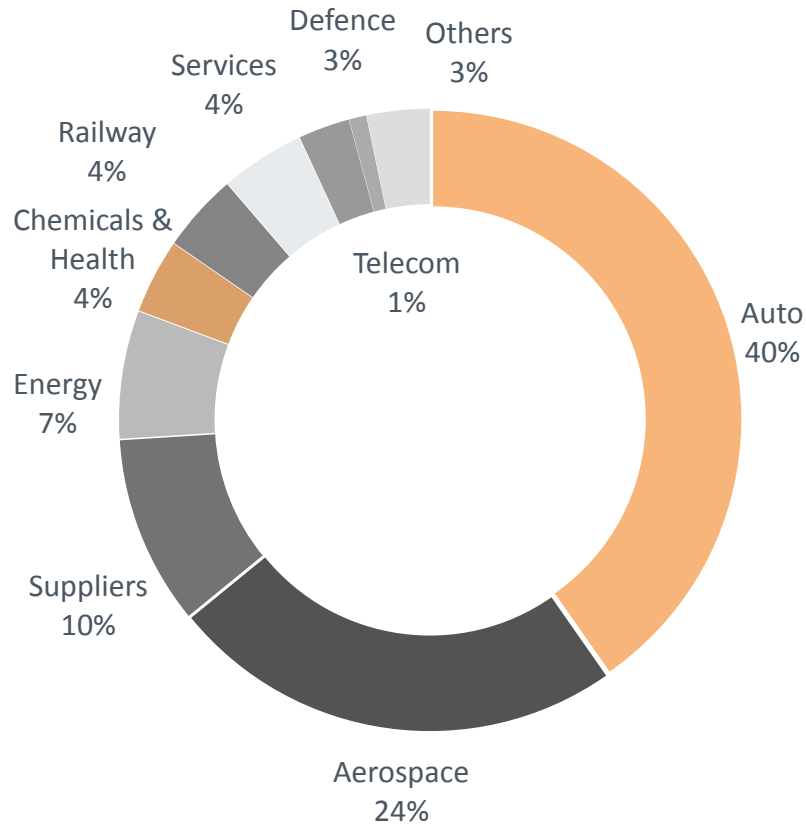
ACCELERATION
CONFIRMED

REVENUE BY QUARTER (€m)

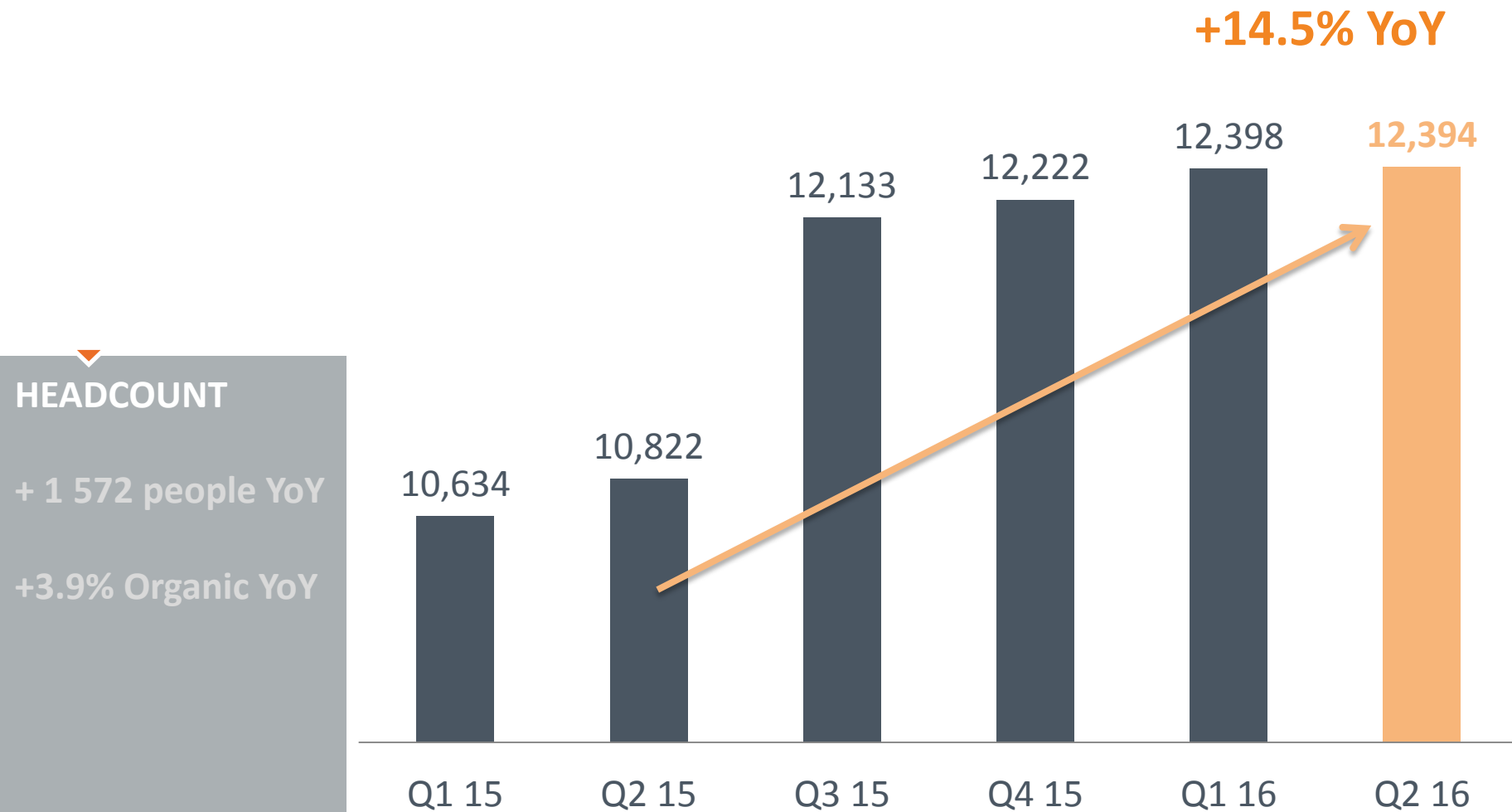


Q2 GROWTH
YEAR ON YEAR
+19.7%

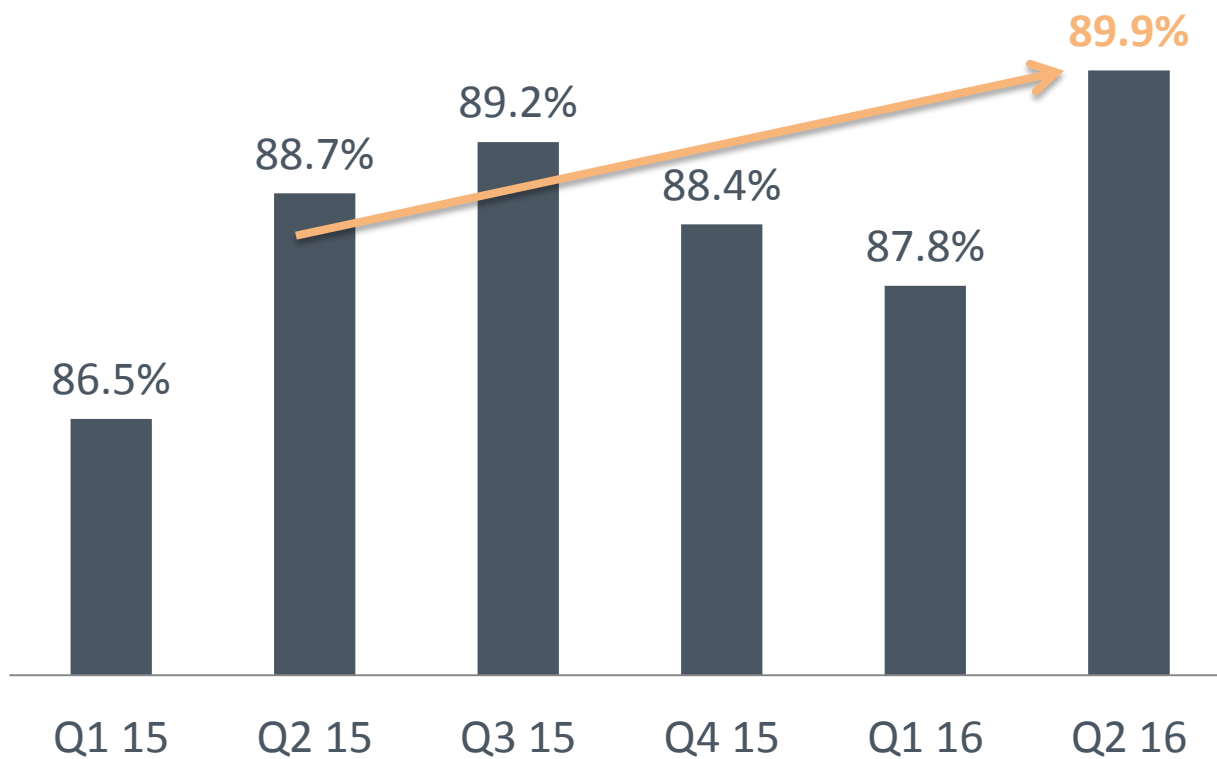
H1 2016 REVENUE BY SECTOR



HEADCOUNT (END PERIOD)



UTILISATION RATE



CONCLUSION

Acceleration confirmed

Organic growth in Germany H1 16 : +13% in H1 / +23% in Q2

Strong diversification

2016 and 2018 guidance reiterated

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Thank you
for your attention



H1 2016 Results
On 21 September 2016